



Co-funded by the
Erasmus+ Programme
of the European Union

Importance of developing sustainable strategic documents for the HEIs - Lessons learnt from the international projects

Luljeta Aliu

Mjellma Carabregu



Salzburg,


28 September, 2016

Project: Strategic support on strengthening the quality assurance structures at the private higher education institutions in Albania



Outline

- Experiences sharing from international funded projects
- Methodology for developing strategic documents
- Content of the strategies
- Sustainability



Experience sharing from the TEMPUS projects

1. “Strategic Support for the Development of Sustainable QA Structures at the Newly Public Founded University in Kosova, University of Prizren” no. 517482
2. “Strategic Support on establishment and development of sustainable structures on quality assurance, international relations and student support services at the newly founded public University of Haxhi Zeka” No. 543801




Methodology used for the development of the strategic documents:

- Identification of the institutional needs
http://sd-uhz-tempus.net/?page_id=31
- Study visits
- Workshops
- Hands on trainings
- Advice to the HEIs on daily basis



Initial considerations

- European trends
- National changes, regulations and requirements
- Institutional needs
- Solving dilemmas ?



Brief presentation of the two developed QA strategies

- Quality Assurance and Enhancement Strategy of the University of Prizren “Ukshin Hoti”
- Quality Assurance Strategy of the University of “Haxhi Zeka”

Quality Assurance and Enhancement Strategy of the University of Prizren “Ukshin Hoti”

Mission Statement of the University of Prizren

The Vision.

1. Guiding Principles of the Quality Assurance and Enhancement Strategy at the University of Prizren

1.1 Effectiveness and Efficiency.

1.2 The role of management, academic and administrative staff


1.3 Participation of students in the governing bodies

1.4 Student Support Services

1.5 Promotion of academic and student mobility

1.6 Guaranteeing transparency, freedom of study and scientific and artistic research, respecting inclusive education

1.7 Compliance and comparability of the study programs with the European standards and guidelines



2. Implementation of the Quality Assurance and Enhancement Strategy of the University of Prizren

2.1 Quality Assurance Office.

2.2 Instruments for quality assurance

3. Evaluation and updating of the strategy.




Quality Assurance Strategy of the University of “Haxhi Zeka”

- **QA Strategy:**
 - ❑ Objectives,
 - ❑ Description
 - ❑ Measures and
 - ❑ Expected results
- **Action Plan and Budget**
 - ❑ Budget for 3 years



Objectives:

- OBJECTIVE 1: To promote learning and teaching experiences in line with the EU standards and expectations
- OBJECTIVE 2: To develop processes and instruments in supporting the national and international cooperation
- OBJECTIVE 3: To develop mechanisms in assuring qualitative research
- OBJECTIVE 4: To encourage and support active involvement of students in quality assurance processes
- OBJECTIVE 5: To promote equal opportunities for all students
-
- OBJECTIVE 6: To Develop Effective, Sustainable and Transparent Leadership, Management and Administration for Quality Assurance




Objective 1: To promote learning and teaching experiences in line with the EU standards and expectations

- **Measure 1.1.:**

- Ongoing improvement of the curricula, in compliance with the latest standards and guidelines and innovations in learning and teaching.

- **The expected results:**

- By the end of 2016, UHZ will approve the regulation for the curriculum development.
- Starting from 2017 onwards and in close cooperation with the relevant stakeholders, UHZ will undertake the engagement in the curriculum development every three years.



Objective 1: To promote learning and teaching experiences in line with the EU standards and expectations

- **Measure 1.2.:**


The establishment of an academic center for the development and support of the innovation in learning and teaching.

- **The expected results:**

1.2.1. The list of the required physical and other infrastructure needs to be developed.

1.2.2 Staff training with international experts, according to the EU standards

1.2.3. The development of key performance indicators to evaluate the quality of teaching, learning and research output.



Objective 1: To promote learning and teaching experiences in line with the EU standards and expectations

- **Measure 1.3.:**

Improving the employability of students by promoting links between teaching and the industry

- **The expected results:**

1.3.1. Established database for labor market offer (employers).

1.3. 2 Advanced trainings for students based on market demand.

1.3 Detect new labor market trends and update the syllabuses according to the information provided.

The Action Plan and Budgetary Strategy

OBJECTIVE 1: To promote learning and teaching experiences in line with the European standards and expectations.

Code	Activity	Implementation period	Holder	B U DGET			Source	Total	Measuring instrument	Comments
				2016	2017	2018				
Measure 1.1: Ongoing improvement of the curricula, in compliance with the latest standards and guidelines and innovations in learning and teaching.										
1.1.1	Establishing a working group to draft the regulation for the curriculum development	TM1 2016	Senate of the UHZ	0	0	0		0	Decision on establishing the working group for drafting a regulation for the curriculum development	
1.1.2	Draft regulation for the curriculum development	TM2 2016	Working group for drafting a regulation	0	0	0		0	Regulation for the curriculum development	
1.1.3	The approval of the regulation for the curriculum development	TM3 2016	Senate of the UHZ	0	0	0		0	Decision on the regulation for the curriculum development	
1.1.4	Establishing a working group for the development/revision of the curricula	TM4 2016	Senate of the UHZ	0	0	0		0	Decision in establishing the working group	
1.1.5	Report for the development/revision of the curricula	TM2 – 2017 on an annual basis	Working group for the development/revision of the curricula	0	0	0			The annual report of the development / revision of the curriculum	



Sustainability and Dissemination

- Approval by Senate
- Ownership of the institution
- Involvement of all levels of university on drafting and implementation phase (Management, academic & administrative staff and students). Relevance of external changes (legal framework; new requirements by National Accreditation Agency; Ministry of Education and other changes at European level)
- Evaluation and
- Updating of the strategy.

- Translated into different languages.

- 
- **Quality Assurance Strategy of the University of “Haxhi Zeka” can be downloaded from the following link:**
 - http://sd-uhz-tempus.net/?page_id=31



Thank you for your Attention!